

2021-2022 Operating Budget

2021-2030 Capital Improvement Program

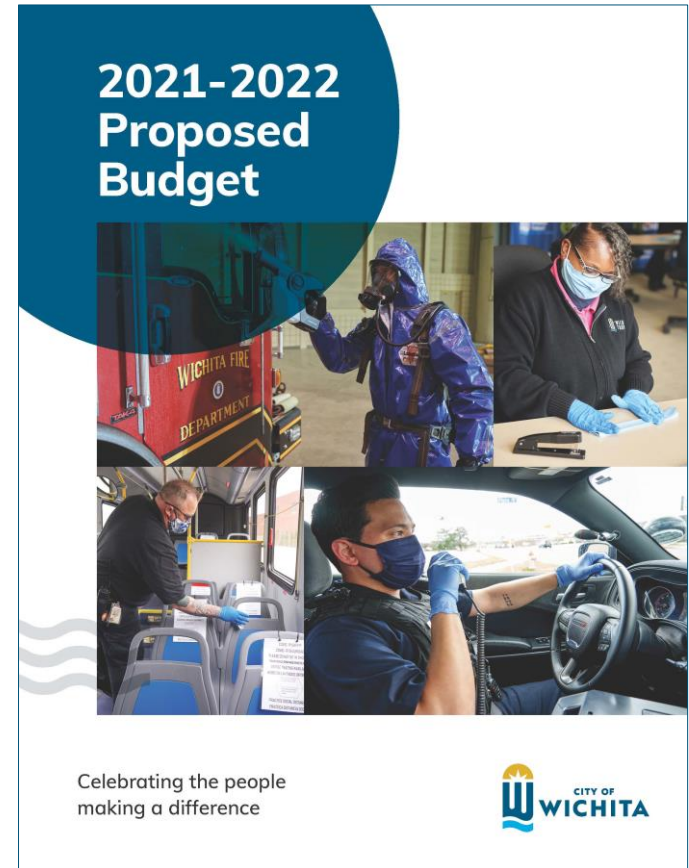


August 11, 2020



Overview

- COVID-19 impacted revenues
- Utilized mission and goals to develop funding recommendations
- Focused on engagement



COVID-19 Impact on Revenues



MAY 26 NET LOSS PROJECTION	2020 REVISED	2021 PROPOSED	2022 PROJECTED
General Fund	\$(11,571,398)	\$(16,964,732)	\$(21,648,653)



Current Revenue Environment



- Economic downturn impacts in 2020:
 - Sales Tax -\$2.34 million
 - Interest Earnings -\$2.85 million
 - Gas Tax -\$0.99 million
 - Fines & Penalties -\$1.80 million



Framework: Budget Options



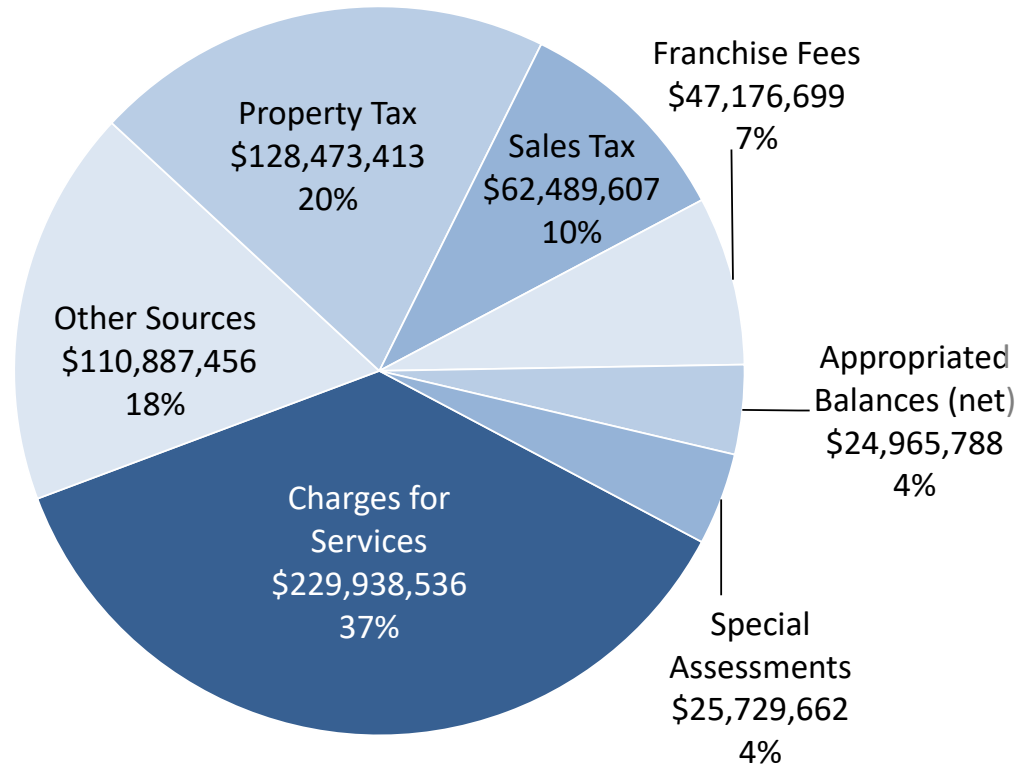
- Options presented at City Council Retreat on May 26
- Options were grouped in four tiers
- Resident engagement and budget development were guided by these options



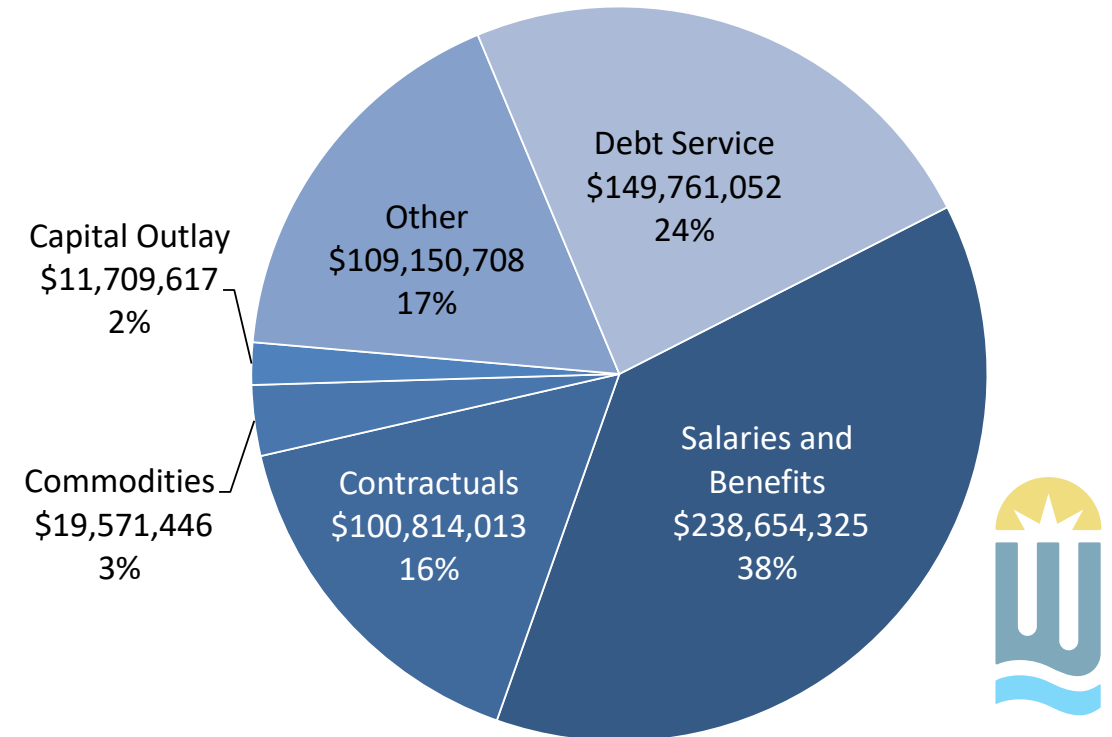
Budget Overview



Where City of Wichita Dollars Come From ALL FUNDS 2021 PROPOSED, \$629,661,161



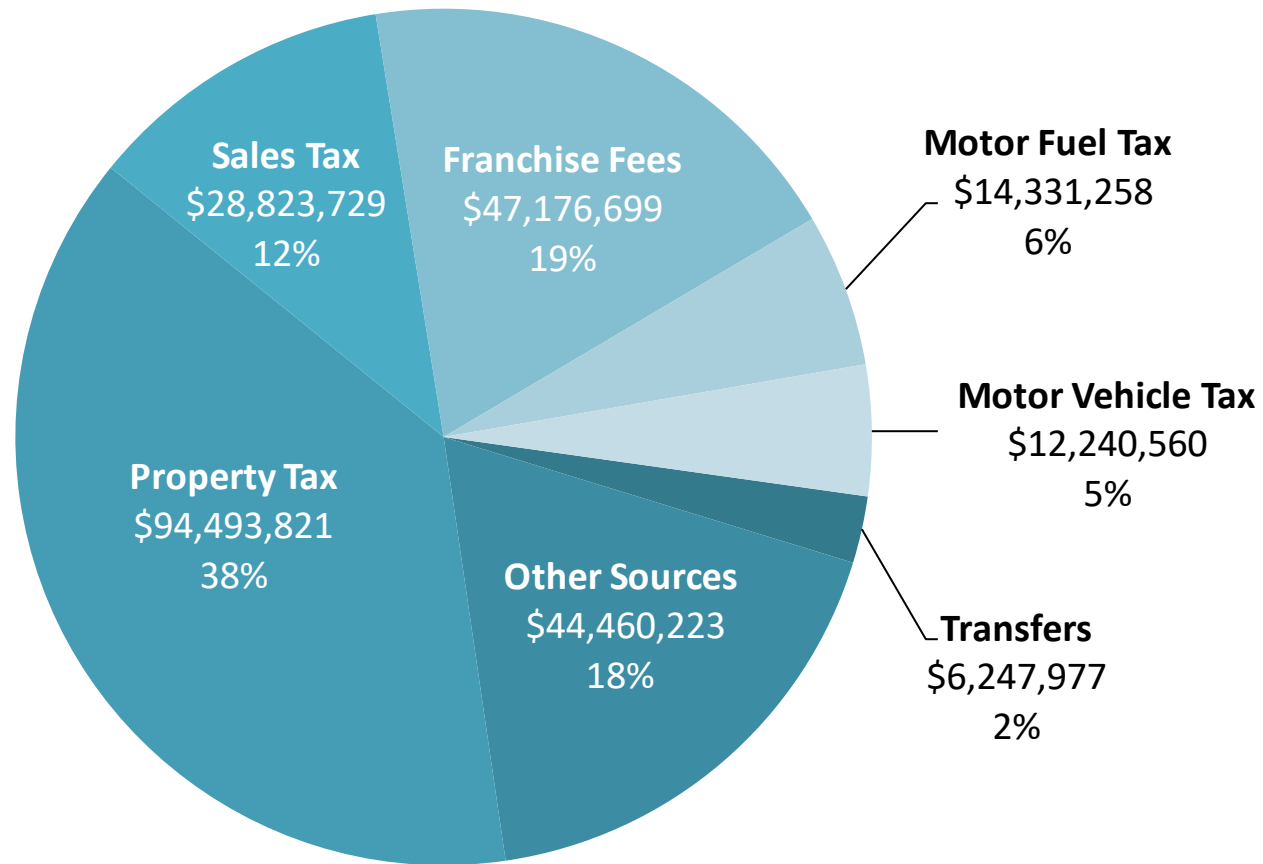
Where City of Wichita Dollars Go ALL FUNDS 2021 PROPOSED, \$629,661,161



Budget Overview – General Fund Revenue



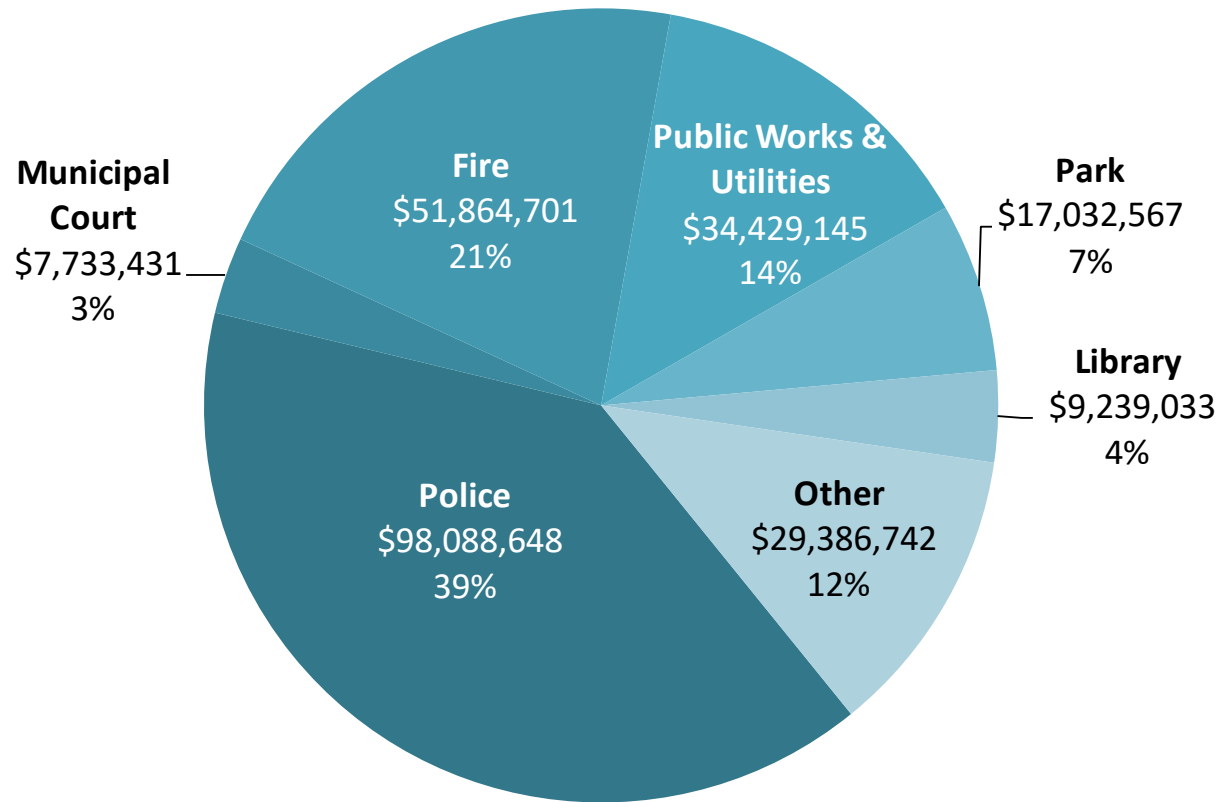
GENERAL FUND 2021 PROPOSED BUDGET, \$247,774,267



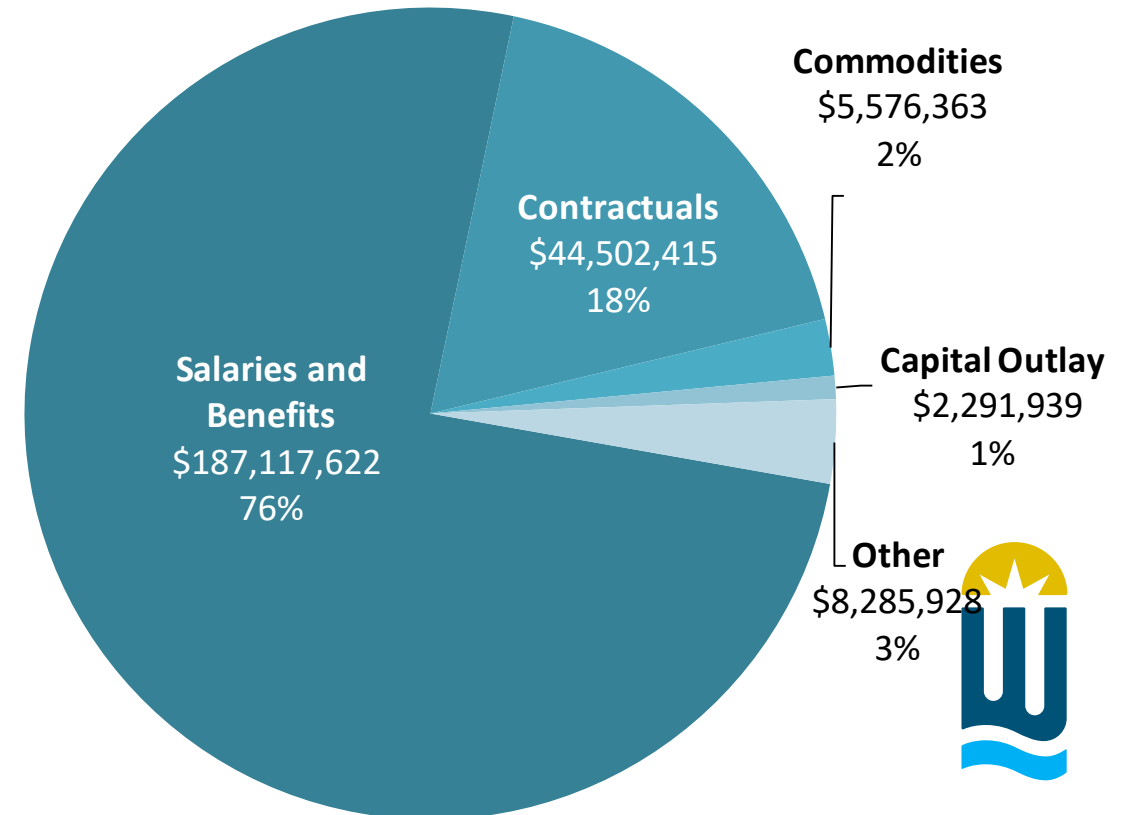
Budget Overview – General Fund Expenditures



GENERAL FUND 2021 PROPOSED BUDGET, \$247,774,267



GENERAL FUND 2021 PROPOSED BUDGET, \$247,774,267



Budget Highlights



- No mill levy increase – 27th consecutive year
- One half-mill shifted to the General Fund from the Debt Service Fund in 2021 and 2022
- Targeted hiring freeze since March 2020
- General Fund balanced in 2021



Budget Overview



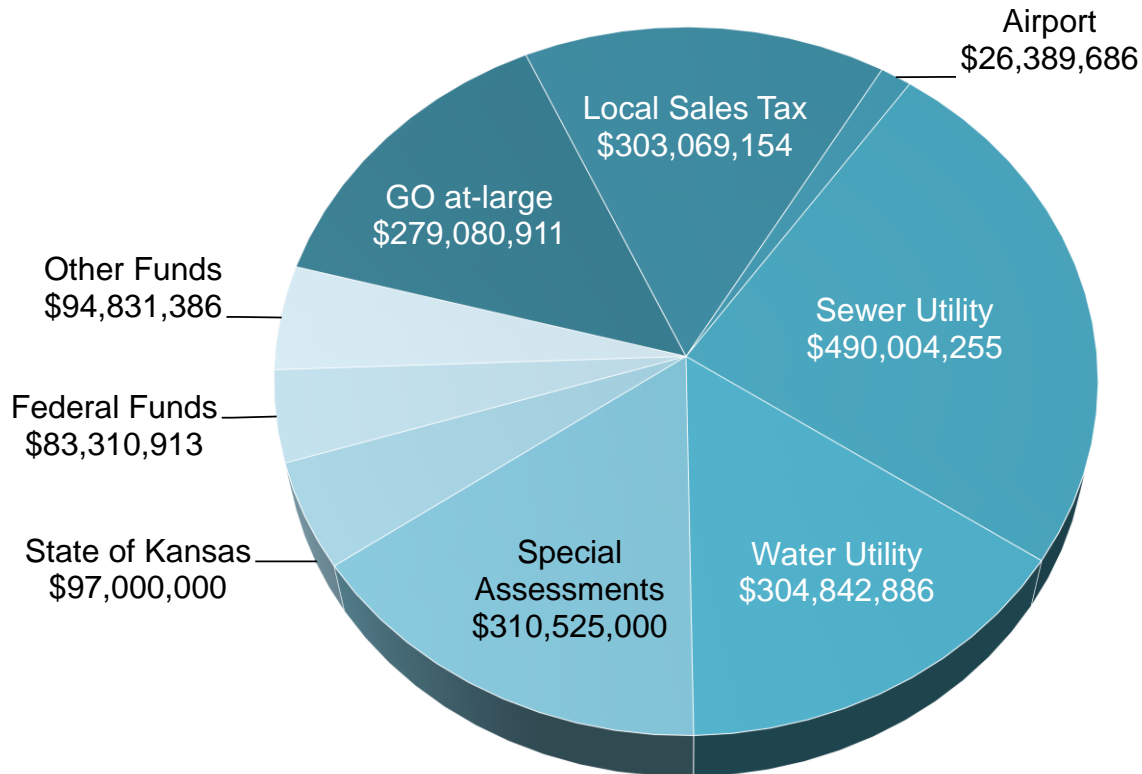
- Arts & Cultural Services funding is reduced in 2020 and remains flat
- Contractual management of Century II operations in 2021
- Animal Shelter budgeted for internal use
- Savings are budgeted from lower fuel costs and energy efficiency
- Library services restructured



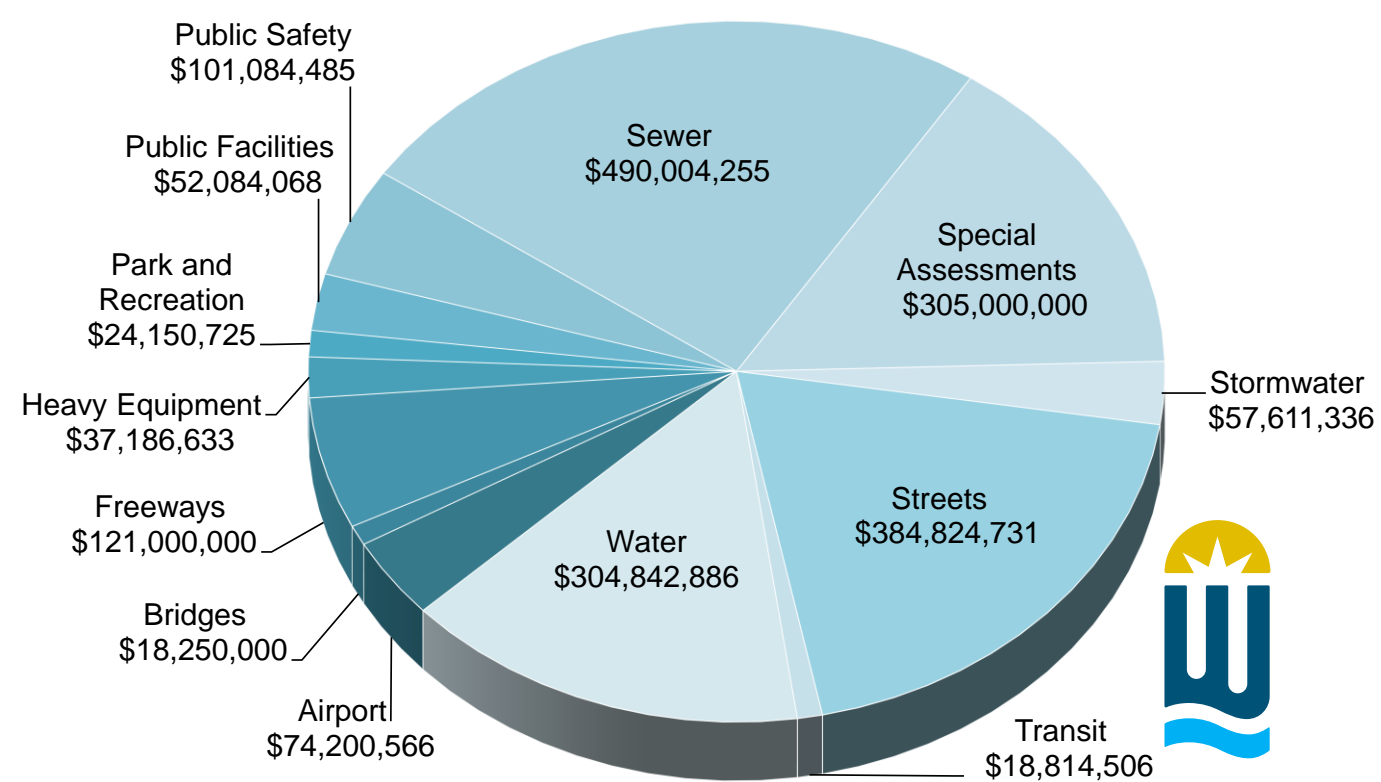
CIP Overview



Where City of Wichita CIP Dollars Come From
2021-2030 ALL FUNDS REVENUES \$1,989,054,191



Where City of Wichita CIP Dollars Go
2021-2030 ALL FUNDS EXPENDITURES \$1,989,054,191



CIP Process



- Aligned to City mission and goals and Community Investments Plan
- Financially sustainable, based on debt metrics
- Focused on leveraging opportunities, partnerships, contractual agreements and supporting operating budget strategies



Financial Environment



- COVID-19 is expected to impact sales taxes (LST Fund), transient guest taxes (TGT Fund), and property taxes (DSF Fund)
- Proposed CIP defers 18 projects totaling \$28.2 million; most are deferred 1-3 years
- Debt Service Fund levy is reduced by 0.5 mill in 2021 and 2022



CIP Highlights



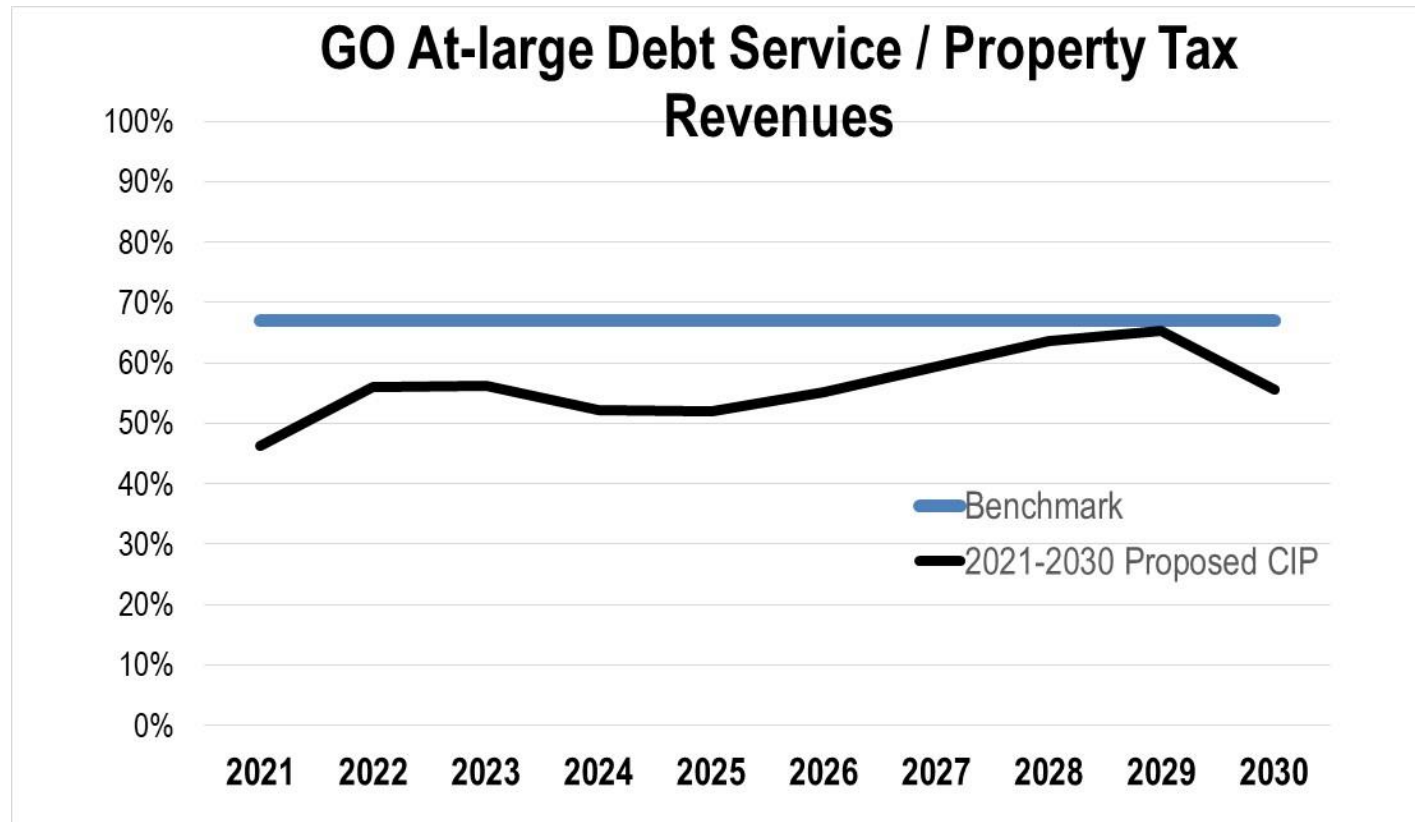
- Street maintenance funding totals \$154 million
- Public safety improvements total \$101 million
- More than \$12 million is included for bike and pedestrian projects
- Downtown street projects total \$30.5 million



CIP Projected Debt Levels



Debt levels will rise, but remain below the benchmark



Policy Considerations



- Animal Shelter
- Traffic Enforcement



Animal Shelter



- Proposed Budget reduced funding by \$400,000
- Initial proposal focused on Field Services, limiting shelter intake to animals brought in by Animal Control



Changes to Proposed Budget: Animal Shelter



- Based on stakeholder feedback, \$390,000 can be restored to fund shelter options, offset with decreased operating costs and increased revenues
- Increase Animal Control revenue through license period changes, cat licensing, and uniform application of fees
- Operational changes, including reduced hold period



Traffic Enforcement



- Focused on high-traffic locations and hot spots
- Traffic enforcement unit budgeted at 18 officers; four positions are currently vacant
- KDOT funded 16 motorcycles (\$600,000) that are currently in use
- Traffic crashes (10,844 in 2018; 10,784 in 2019) and fatalities (27 in 2018; 26 in 2019) have been steady since 2018



Focus on Community Services and Policing



- Social Service Partnerships and Community Programs
- Wichita Police Department Community Programs



Community Partnerships

- City leverages CDBG, CSBG, ESG, CARES Act funding and other City funds to provide community assistance

Community Partnerships	Annual Funding	CARES Act Funding
Homelessness	\$3,562,236	\$1,515,760
Domestic Violence and Youth Crime Prevention and Enrichment Services	250,000	150,000
Health Care Needs	200,000	0
Drug and Alcohol Abuse Prevention and Treatment	1,222,000	0
Total	\$5,234,236	\$1,665,760



Homelessness: Emergency Shelter Grants



Emergency Shelter Grant	\$175,085
Homeless Assistance	\$135,628
Harbor House	
St. Anthony Family Shelter	
HumanKind Ministries	
Salvation Army	
United Methodist Open Door-Homeless Resource Center	
Wichita Family Crisis Center	
Homeless Prevention	\$38,146
Center of Hope-Rent Assistance	
Salvation Army-Rent Assistance	
Homeless Management Information System	\$1,311
United Way of the Plains	



Homelessness: CARES Act Funding



CARES Act: Emergency Shelter Grant	\$1,163,914
HumanKind 24-Hour Emergency Shelter	
United Way Hotel/Motel Voucher Program	
Homeless Caseworker Program	
Rapid Rehousing	
Unallocated Homeless Service Activities	
Unallocated Homeless Prevention	



Domestic Violence and Youth Crime Prevention



Community Development Block Grant	\$400,000
Domestic Violence Shelters	\$250,000
Catholic Charities Harbor House	
StepStone	
Wichita Family Crisis Center	
Raise My Foundation	
Youth Crime Prevention and Enrichment	\$150,000
YMCA Middle School After School	
Big Brothers Big Sisters	
Real Men Real Heroes – Future Heroes	



Domestic Violence and Youth Crime Prevention



CARES Act: Community Development Block Grant	\$555,778
Increased Funding for Domestic Violence Shelters	\$75,000
Unallocated Public Service Activities	\$480,778



Addiction Treatment and Prevention/Health Care



Special Alcohol & Drug Programs Fund	\$1,222,000
Alcohol and Drug Prevention	\$173,098
Alcohol and Drug Treatment	\$1,048,902
Health Care Needs	\$200,000
Medical Services for Low-Income Individuals	\$200,000



Other Community Service Programs



Community Services Programs	Annual Funding
Short-Term Rental Assistance	\$53,029
Wichita-Sedgwick County Community Action Program	694,944
Homeless Outreach Team	400,000
Crisis Intervention Training	0
ICT-1	100,000
Day Reporting Center	400,000
Drug Court	325,000
Weekend Intervention Program	200,000
Housing Choice Voucher – VASH for Homeless Veterans	1,143,584
Housing Choice Voucher – Homeless Preference	1,665,894
Total	\$4,982,451



Community Policing



- WPD Community Policing (CP) started 26 years ago and has transitioned to a department-wide philosophy
- But only one-third of field officer time is available for proactive community policing
- Staffing Study recommendations were designed to increase proactive time for all field officers



Juvenile Intervention: Positive Interactions



- Creating a Juvenile Intervention Unit
- An officer provides encouragement for Wichita youth through Positive Interactions
- Budgeted at \$85,000



Homeless Outreach Team (HOT)

- • • • • • • • • • • •
- Four officers assist the homeless population
- Outcomes include directing individuals to social services and reuniting with family
- Budgeted at \$400,000



First Responder Behavioral Health Assistance



- ICT-1 – Integrated Care Team
- Community Based Crime Reduction Grant Application
- Comcare Partnership
- Crisis Intervention Training
- Mental Health First Aid Training



Looking Forward



- Staff continue to monitor financial activity and COVID-19 impact
- General Fund deficits are projected beginning in 2022
- Revenue study focusing on licensing and user fees
- Continued focus on funding priority areas and reducing other expenditures will be necessary



Recommendation



- Adopt the 2021 Proposed Budget with the recommended adjustments to Animal Control and any other adjustments as directed by the City Council
- Approve the use of local funds and interlocal agreement (between the City and County) for the Wichita State University Board of Trustees
- Adopt the 2021-2030 Proposed Capital Improvement Program

